

HARVARD UNIVERSITY

OFFICE OF THE PRESIDENT

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December 15, 2006

Dear Colleagues,

I am pleased to share with you the final report of the University Planning Committee on Science and Engineering (UPCSE) and would like to take this opportunity to thank members of the Harvard community for the extent of their engagement and feedback on this topic. We also owe a great debt of thanks to the members of the Committee who worked extraordinarily hard to prepare this report and to share it with faculty across the University. The report will provide an excellent basis for ongoing discussion about how best to move forward on this important set of issues and will aid the Corporation as it returns to this topic in the months ahead.

You will recall that the preliminary report of the UPCSE was issued in July of this year, along with a call for comments and suggestions. As you will see in the final report, the Committee has made significant efforts to be responsive to these suggestions. To cite an example, in response to concerns raised with regard to the role and function of the Harvard University Science and Engineering Committee (HUSEC), the Committee revisited the original recommendation that HUSEC function as an executive body. The final report has reconceptualized HUSEC as an advisory committee that will be chaired by the Provost and will include relevant Deans as well as faculty appointed by the President from nominations made by faculty. For other changes made by the Committee in response to feedback, please refer to the full report.

Finally, I would also like to extend a word of thanks to the members of the external review committee, chaired by Professor Richard Zare from Stanford University, for their diligence in analyzing and responding to the recommendations of the interim report. A copy of the Zare Committee report is included in the Appendix section of the final report.

Once again, thanks to the many faculty members who contributed to the final report through their thoughtful comments and suggestions.

Best regards,
Derek Bok